

#### Course Descriptor MNGT 204 – Introduction to Management Science

| Proposed Academic Year | 2021-2022 | Last Reviewed Academic Year | 2020-2021               |
|------------------------|-----------|-----------------------------|-------------------------|
| Course Code            | MNGT204   | Course Title                | Management<br>Sciences  |
| Credit hours           | 3 CR      | Level of study              | Under<br>Graduate       |
| College / Centre       |           | Department                  |                         |
| Co-requisites          |           | Pre-requisites              | Business<br>Mathematics |

## 1. COURSE OUTLINE

Management in the current competitive and complex business environment calls for excellence in decision making. Decisions are made based on sound analysis of facts. The objective of the course is to enable the student to properly use common quantitative modeling tools to support business decision making. This introductory course covers fundamental quantitative methods for business decision making: problem formulation, analysis and use of management science tools: Optimization (including linear and integer programming), Monte Carlos emulation, and Decision analysis.

## 2. AIMS

The aim of the course is to build the skills including identification of the proper modeling tool for the business problem, conducting proper analysis using the tool and developing recommendations for the original business problem. While most of the course is focused on structured problem solving, the optional project provides an opportunity for students to develop their skills in identifying and structuring problems.

# 3. LEARNING OUTCOMES, TEACHING, LEARNING and ASSESSMENT METHODS (Indicative)

| Learning Outcomes   | <b>Teaching and Learning</b>   | Assessment                    |
|---|--|-------------------------------|
| (Definitive)  | <b>methods (Indicative)</b>  | (Indicative)                  |
| 1. To be able to understand<br>the characteristics of<br>different types of<br>decision-making<br>environments and the<br>appropriate decision<br>making approaches and<br>tools to be used in each<br>type. Research, Actuarial<br>Science, etc Emphasis<br>is placed on models and<br>their solutions | Lectures, PowerPoint<br>Presentations & Group<br>Discussion Case Studies | Quizzes, Exams, Presentations |



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| 2. | To be able to build and<br>solve Mathematical<br>Models   | Lectures, PowerPoint<br>Presentations & Group<br>Discussion Case Studies | Quizzes, Exams, Presentations |
|----|---|--|-------------------------------|
| 3. | To be able to design new<br>simple models to<br>improve decision-making<br>and develop critical<br>thinking and objective<br>analysis of decision<br>problems | Lectures, PowerPoint<br>Presentations & Group<br>Discussion Case Studies | Quizzes, Exams, Presentations |
| 4. | To be able to implement<br>practical case by the<br>means of computes<br>packages like Lips and<br>Excel  | Lectures, PowerPoint<br>Presentations & Group<br>Discussion Case Studies | Quizzes, Exams, Presentations |

## 4. ASSESSMENT WEIGHTING

| Assessment           | Percentage of final<br>mark (%) |
|----------------------|---------------------------------|
| Quiz1                | 10                              |
| Mid-term Examination | 20                              |
| Quiz2                | 10                              |
| Assignment           | 10                              |
| Class Activities     | 10                              |
| Final Examination    | 40                              |
| TOTAL                | 100%                            |

## 5. ACHIEVING A PASS

Students will achieve 3 credit hours for this course by passing a **minimum overall score of 50** %.

| 6.   | COURSE CONTENT  |                 |
|------|---|-----------------|
| Week | Lecture Topics  | Time<br>(Hours) |
| 1    | <ul><li>PART1: Management Science</li><li>1.1 Terminology</li><li>1.2 The Methodology of Management Science</li><li>1.3 History of Management Science</li></ul> | 3               |
| 2-4  | <ul><li>PART2: Linear Programing Graphical Solution</li><li>2.1.Formulating LP.</li><li>2.2.Solving LP (Graphical Solution).</li></ul>                          | 9               |



| 5-9   | <ul> <li>PART3: Linear Programing Computer Solution</li> <li>3.1 Excel &amp; LIPS application.</li> <li>3.2 Solving LP: The Simplex Algorithm.</li> <li>3.3 The Big M Method</li> </ul> | 15 |
|-------|---|----|
| 10-11 | <ul> <li>PART4: Sensitivity &amp; Duality Analysis</li> <li>4.1 Primal -Dual</li> <li>4.2 Reduced Cost.</li> <li>4.3 Shadow Price</li> </ul>  | 6  |
| 12-15 | PART5: Additional Topics5.1. Transportation Problems5.2. Queuing Analysis5.3. Decision Analysis5.4. Simulations   | 12 |
|       | Total Hours   | 45 |
|       | Plus RECOMMENDED INDEPENDENT STUDY HOURS  | 15 |
|       | TOTAL COURSE HOURS  | 60 |

## 7. **RECOMMENDED READING**

Core text/s:

- 1. Bernard W. Taylor, Introduction to Management Science, Pearson Custom Pub., 12th Edition 2015. ISBN 0-13-142439-4.
- 2. An Introduction to Management Science, David R. Anderson, Dennis J. Sweeney, and Thomas A. Williams. 9<sup>th</sup> 2000. ISBN 0-324-00321-8.